

Institutional Projects	Dairy Crest Research and Innovation Centre completed and occupied. Delivery of the next phase of new partnership progressed successfully Agri-Tech Projects secured and in progress Actions to secure additional farmland in progress
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Section 2: Areas of Particular Focus by the Board in 2017/18

Indicator	Actions During 2017/18
Institutional Sustainability, financial health and resilience	Continued attention to be paid to financial performance and the University's Financial Strategy in the light of on-going changes to the public funding regime Achieve student number targets for 2018/19 Review forecast data once OFS funding letters are available Successfully complete registration for Office for Students (OFS) and meet transition requirements
Estates and Infrastructure	STEP project operational SMART Dairy and Agri-Epi developments operational Review first year of operation of Elizabeth Creak Building Continue refurbishment programme for halls of residence Deliver first phase of new Estates Strategy
Staff and Human Resource Development	Impact of Staff Development to be monitored by Staffing Committee Continue engagement with Advance HE 'Aurora' programme for female members of staff aspiring to be leaders Action plan on Gender Pay Gap
Research	Delivery of research income targets Continue to grow research outputs and prepare for REF 2021 Continue to develop partnerships with industry and other universities where appropriate
Governance/Strategic Planning	Third year of implementation of Strategic Plan 2015-2020 Address requirements of OFS and new CUC Code on Remuneration of Senior Staff